



Quarterly Perspectives: Financial Reporting & Beyond / Q3 2025

October 16, 2025

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Meet the Presenters From Forvis Mazars A&A Professional Standards Group & Audit Methodology & Innovation



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Looking Back



What Has Caught Our Eye

- AI coming to a crescendo across the board
- Movement on the SEC's regulatory agenda

Here & Now

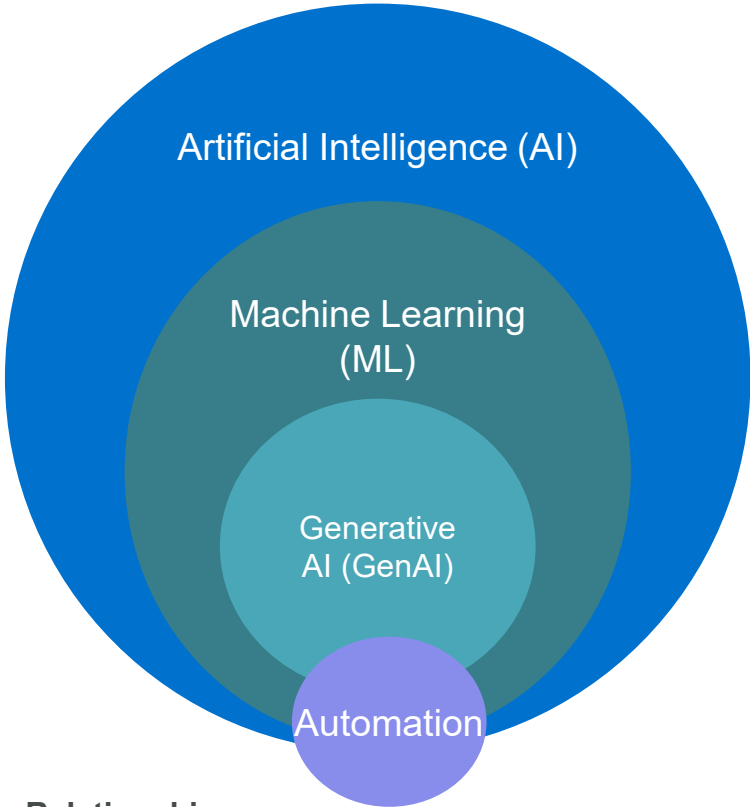


Understanding AI

AI, ML, GenAI, & Automation

Concept	Artificial Intelligence (AI)	Machine Learning (ML)	Generative AI (GenAI)	Automation
Definition	Broad field of creating systems that simulate human intelligence.	Subset of AI that learns from data to improve performance.	Subset of ML that generates new content (text, images, code).	Technology that performs rule-based tasks without learning.
Goal	Enable reasoning, decision making, and automation.	Predict outcomes and detect patterns.	Create narratives, code, or designs based on patterns in data.	Increase efficiency by eliminating manual effort.
Examples	Chatbots, fraud detection, robotics.	Credit scoring, anomaly detection.	ChatGPT, image generators, code assistants.	Robotic Process Automation (RPA) for invoice processing, workflow automation.
Illustrative Risks*	Bias, explainability, data privacy.	Model drift, overfitting, data quality issues.	Hallucinations, IP risk, misinformation.	Process errors, lack of flexibility
Internal Audit Relevance*	Audit AI governance, validate risk frameworks, assess AI risk exposure.	Use ML for predictive analytics, risk scoring, trend analysis.	Use GenAI for drafting audit reports, summarizing policies, generating test plans.	Automate evidence collection, control testing, and workflow orchestration.

*Not exhaustive



Relationship:

- AI often combines ML + automation + other techniques (e.g., NLP, reasoning)
- ML is a subset of AI
- GenAI is a subset inside ML
- Automation can exist without AI (e.g., RPA scripts)

AI in Practice

Use Case Primitives

AI opportunities are typically categorized across six core use case styles. These serve as a structured foundation for ideation, but each must be assessed within the specific context of a team’s objectives, workflows, and constraints—and then evaluated based on feasibility and potential impact.

Content Creation

- Generate first drafts of text, images, and visualizations
- Edit, polish, and proofread
- Translate and localize for global reach

Automation

- Handle repeatable, routine tasks, reducing human time and errors
- Optimize workflows with clearly defined instructions, inputs, and outputs

Ideation & Strategy

- Brainstorm and build content, structures, and comprehensive plans
- Refine and iterate on complex problems across text, voice, and visuals
- Provide feedback on work, aligning with KPI and stakeholder goals

Research

- Rapid learning, exploration, and web searching for new topics
- Summarize and extract data or insights from large texts

Coding

- Generating, debugging, and translating code
- Empowers non-developers to use tools like Python, SQL, and visualizations

Data Analysis

- Detect trends and anomalies, and produce visualizations and dashboards
- Extract and analyze data from spreadsheets, dashboards, CRMs, screenshots, or charts

Feasibility

Risk:

- Legal, regulatory, operational, transparency, and bias/fairness risks
- End-user sophistication and client impact

Data:

- Data privacy, security, readiness, and quality

Operability:

- Infrastructure and organizational readiness
- Deployment and maintenance complexity

Impact

Financials:

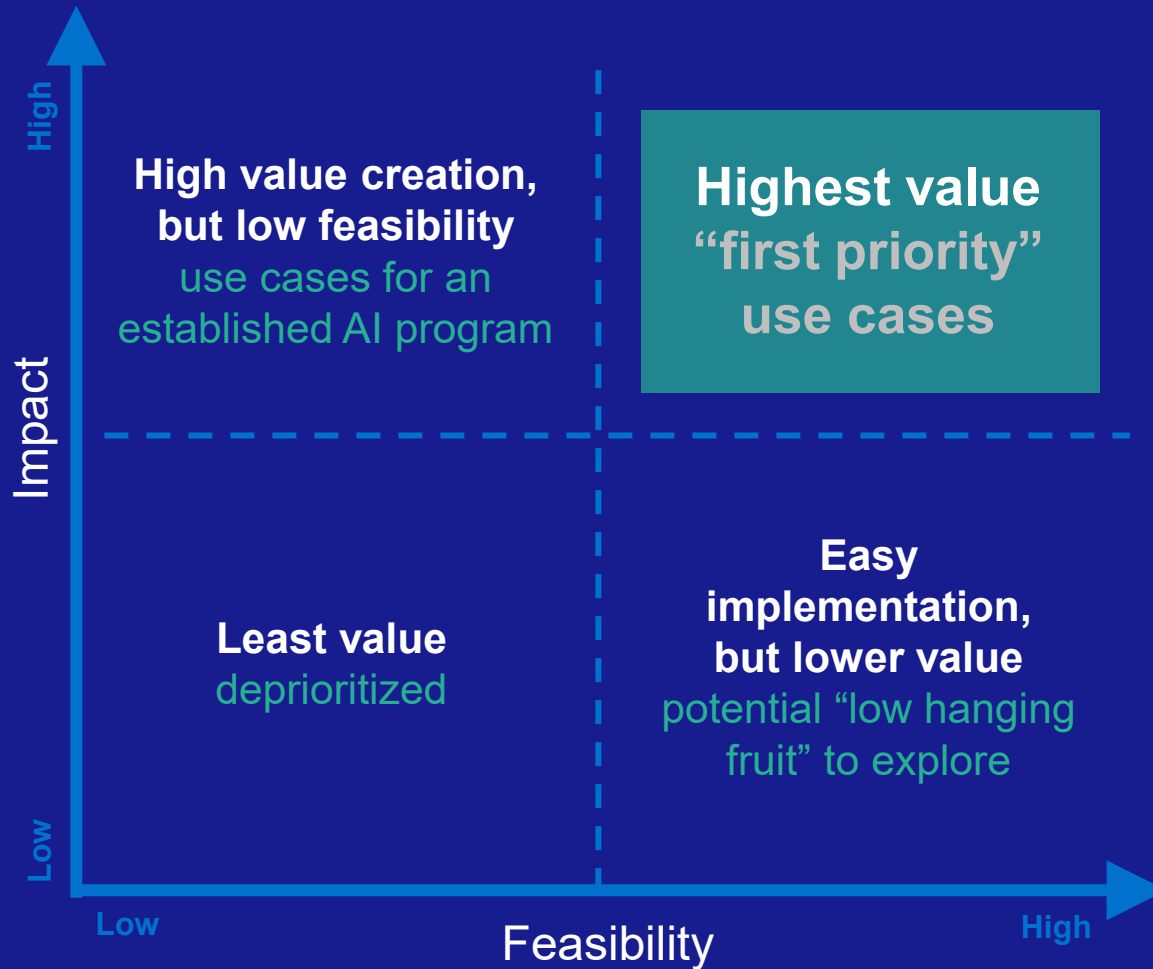
- Cost increase vs. increased revenue expectations
- Risk exposure
- Expense reduction

Performance:

- Increased productivity and efficiency
- Error rates and reliability
- Scalability, flexibility, and adoption rates

Underlying criteria, including the above, is used to determine feasibility, impact, and further prioritize and refine use case selection

Criteria for AI Use Case Assessment



Each organization is unique in its needs, resources, and perception of value. To understand what is deemed highest impact, we must consider:

- Existing procedural pain points
- Resourcing across the organization, e.g., groups that are under resourced, existing technology capabilities
- Any existing timelines for implementation or commitments made

The outputs are to be paired with tailored AI use cases and cross-referenced against additional risk criteria to determine the best starting point for each organization.

AI Use Case Solutions

Overcoming Challenges

While the adoption of AI presents transformative opportunities, it is prudent to anticipate and address potential operational complexities early in the process to proactively address challenges for smoother and more effective implementation.

Data Restrictions

Data readiness is at the forefront of AI adoption. This includes data cleanliness, accuracy, availability, labeling, traceability, and mapping.

Data Architecture Constraints

For successful integration, use cases should align with existing systems and infrastructure or be supported by a clear and actionable build plan.

People & Talent

Responsible and ethical AI use requires SME involvement, as well as continuous oversight, training, and informed, experienced users.

Process Transparency

Using AI to automate internal operations requires an in-depth understanding of existing processes and procedures.

Internal Governance & Policy

AI integration and adoption will be subject to internal governance procedures and technology approval policies.

Regulatory Compliance

Ensuring compliance is key to AI adoption, requiring transparent, explainable decisions that align with cross-jurisdictional regulations.

By comprehensively understanding and navigating the challenges of AI adoption, we streamline the implementation processes, ensuring timely and effective integration of AI technologies.

Approach to Auditing AI

Adapting Governance to Stay Ahead

As AI adoption accelerates, so does the complexity of the regulatory environment that surrounds it.

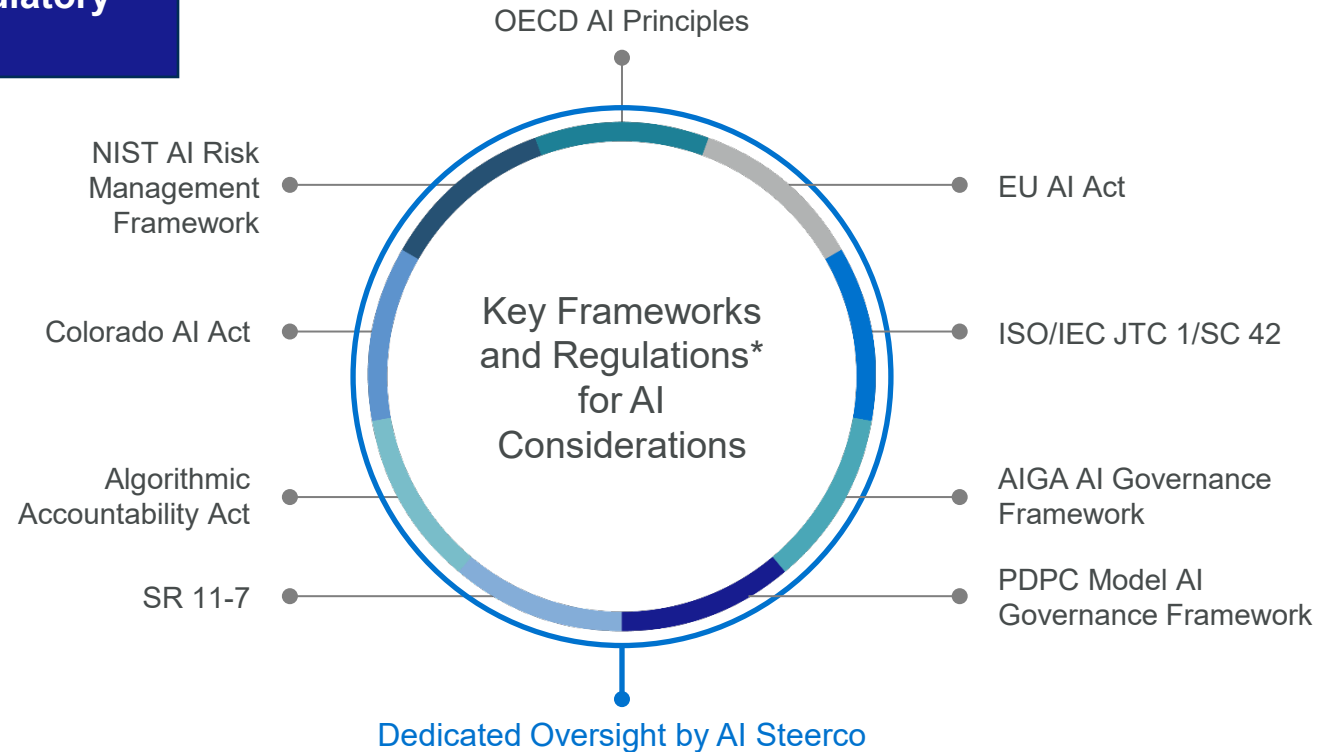
New rules, evolving guidance, and cross-border standards are reshaping what it means to use AI responsibly. Organizations must ensure their governance models can keep pace.

Regulatory expectations are no longer abstract, as they directly shape how AI must be designed, deployed, and monitored.

Governance is the mechanism that connects these expectations to operational reality.

It is important to respond by:

- Translating emerging AI regulations into practical governance structures and controls.
- Establishing frameworks for cross-functional AI SteerCos to provide oversight and risk accountability.
- Embedding compliance and risk management into every stage of the AI lifecycle.
- Assessing and evolving governance maturity in line with global frameworks.



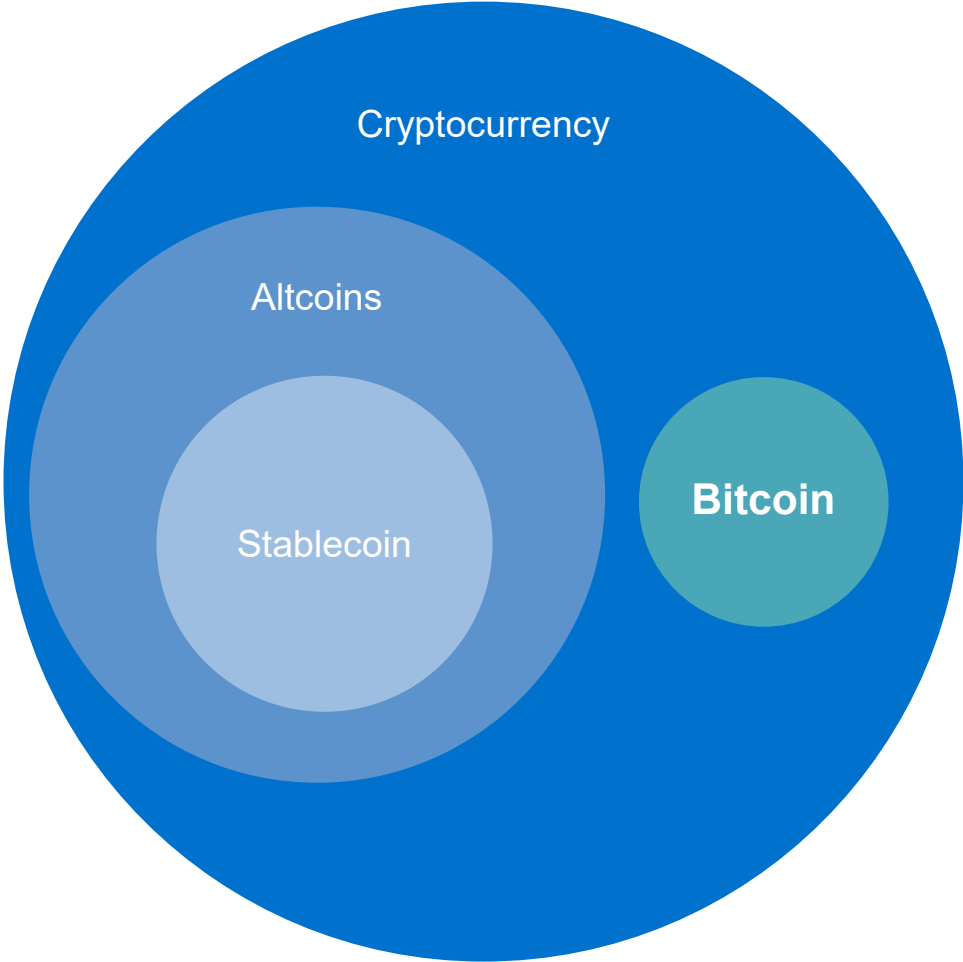
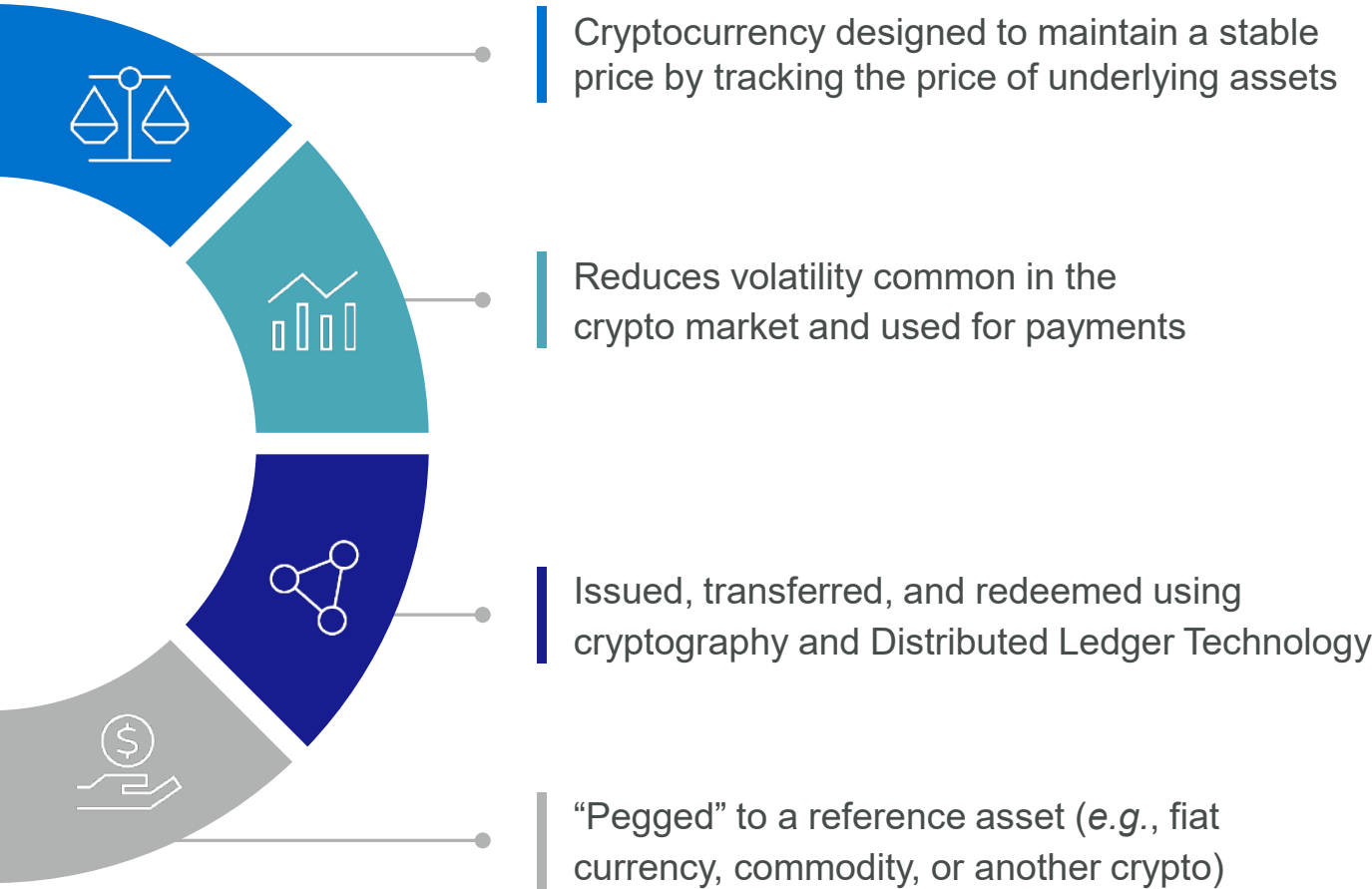
It is important to make sure your governance program remains agile, compliant, and aligned with the pace of regulatory change.

*Note, the frameworks and regulations shown are demonstrative and not an exhaustive list

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What Is a Stablecoin?

Definition & Purpose

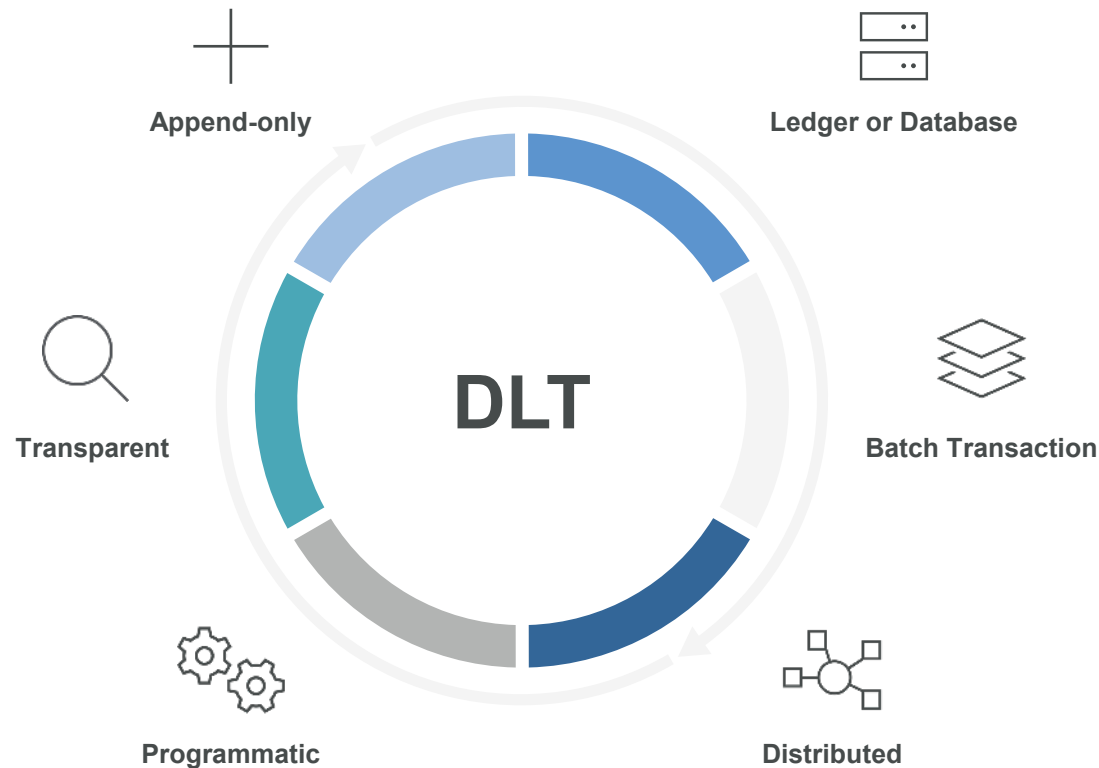


What Is a Stablecoin?

Blockchain or Distributed Ledger Technology (DLT)

What is Distributed Ledger Technology (DLT)?

Blockchain is a common form of DLT

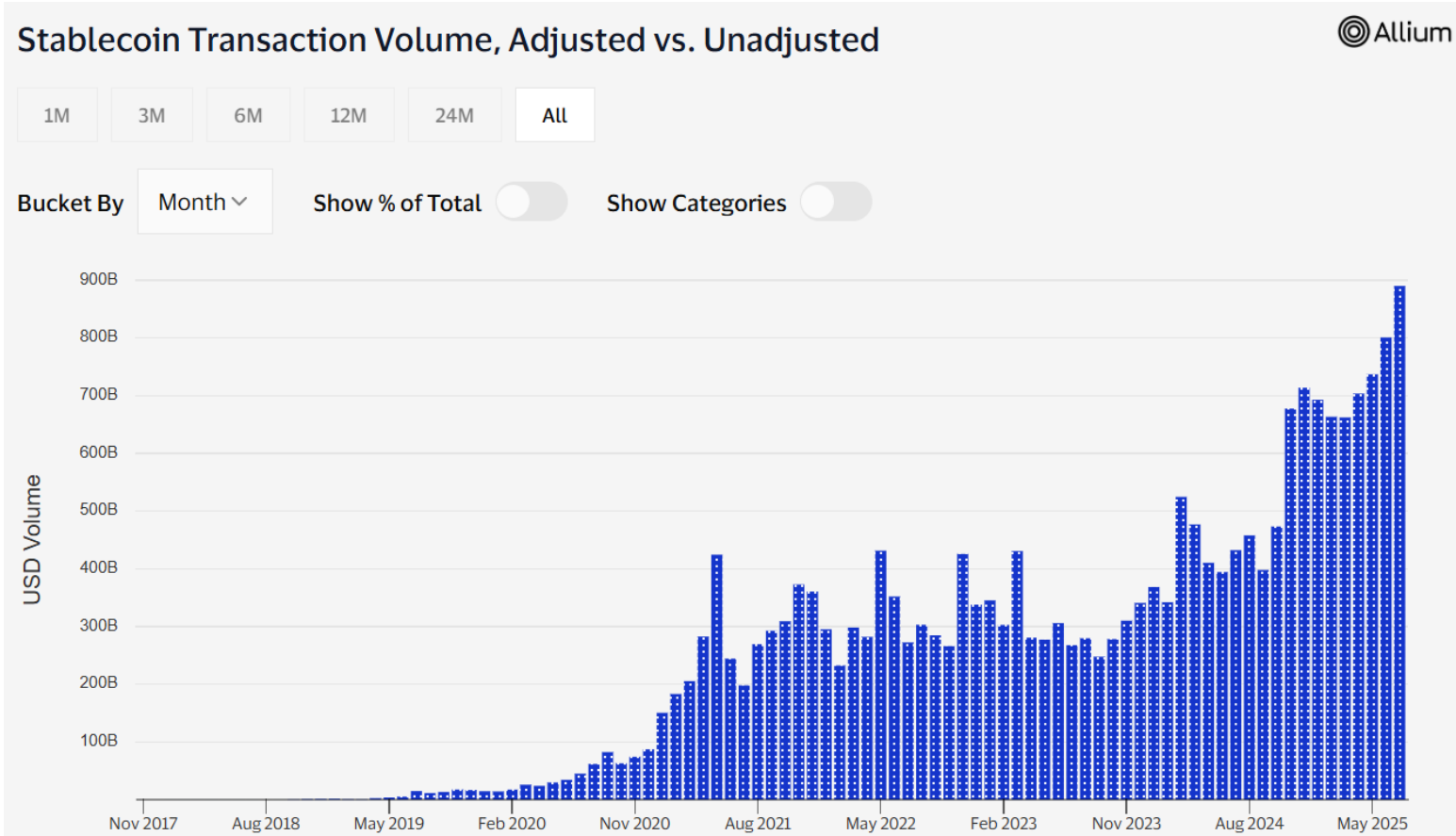


Why use Distributed Ledger Technology?

- Near-instantaneous settlement
- 24/7
- Reduced reliance on 3rd party intermediaries
- May also reduce fees
- No cap on amount that can be moved
- Use of cryptography
- Programmability

Stablecoin – By the Numbers

Total Transaction Volume



Observations

Steady Growth

- ~\$900B in adjusted transaction volume for trailing 30 days
- Adjusted to remove high-frequency trading and bots

Transaction Count

- ~240 million
- Average transaction amount: ~\$3,750

Retail vs. Non-retail

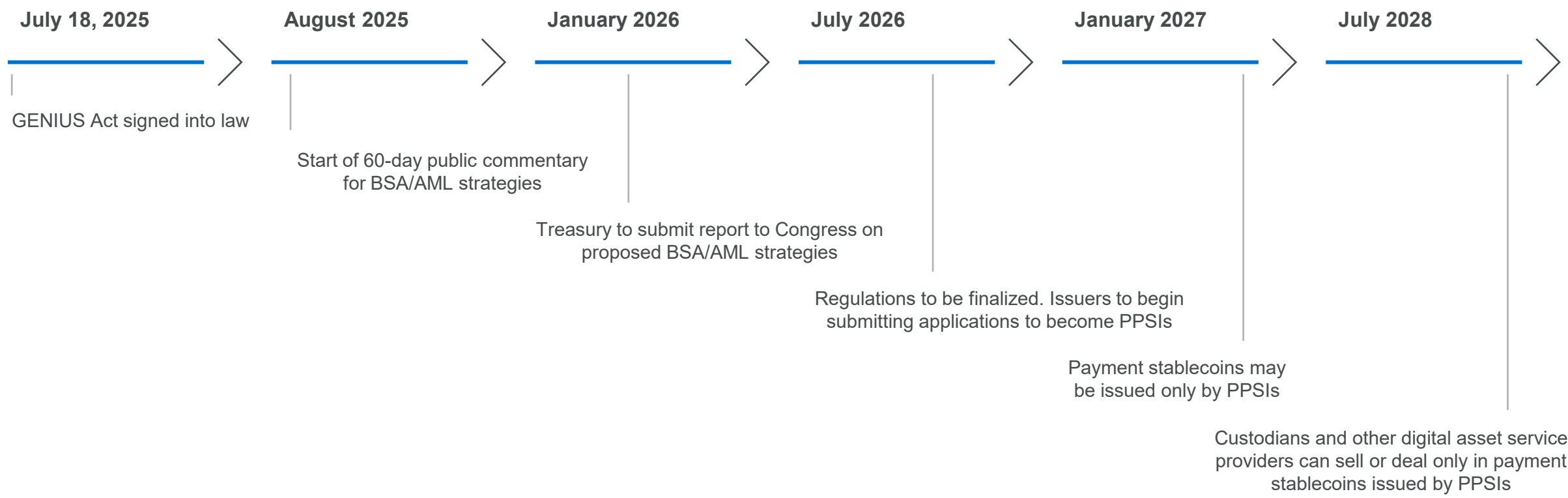
- ~99% of volume is non-retail
- ~49% of transaction count is retail

The GENIUS Act

Timeline & Expected Guidance

The Act will take effect on the earlier of (1) the date that is 18 months after the date of enactment of this Act; or (2) the date that is 120 days after the date on which the primary Federal payment stablecoin regulators issue any final regulations implementing this Act.

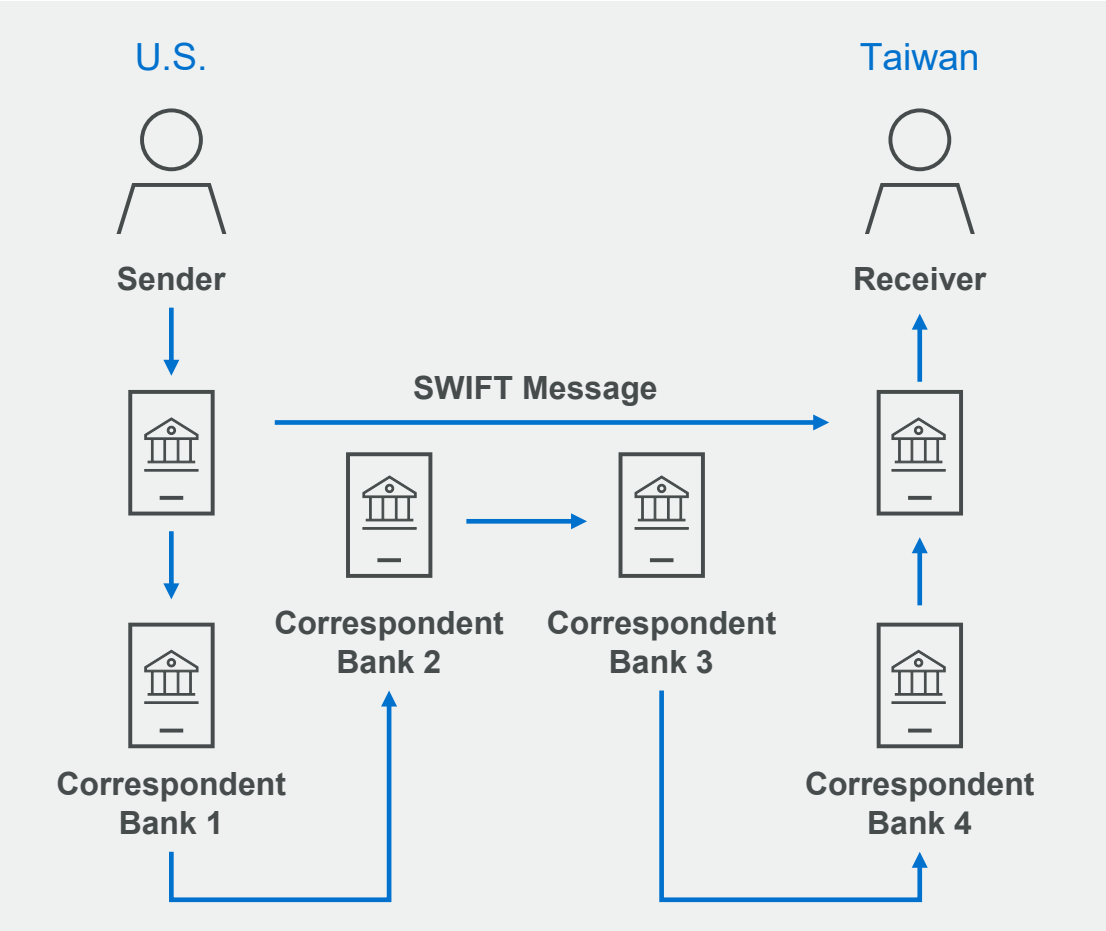
The GENIUS Act		
Permitted Payment Stablecoin Issuers	Licensure & Regulators	Anti-Money Laundering
Reserves & Transparency	Allowable & Prohibited Activities	Foreign Payment Stablecoin Issuers
Non-Bank Issuers	Timeline & Expected Guidance	Safe-Keeping Requirements



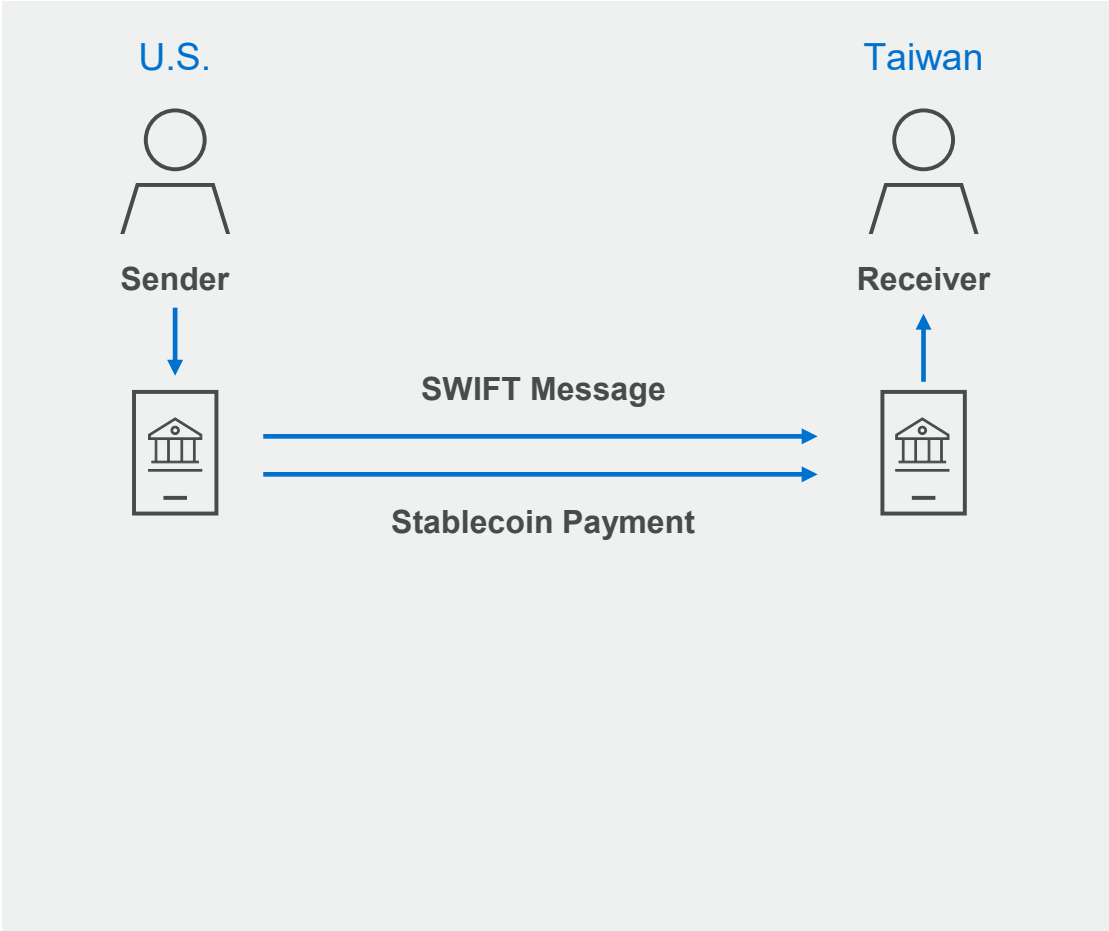
Anticipated Impact

International Payments

Without Stablecoin



With Stablecoin



FASB's Private Company Council

PCC Roles & Responsibilities

- **Advisory**
 - Primary FASB advisor on private company matters
 - Creates working groups to support responsibilities
 - Regular communications and meetings with FASB
- **Accounting Alternatives for Private Companies**
 - Manages own meetings to achieve objectives
 - Review GAAP using framework
 - Develop projects leading to FASB proposals
- **Outreach**
 - Outreach with private company stakeholders with and on behalf of the FASB
 - Conduct town hall meeting and liaison sessions with stakeholders

FASB's Private Company Council

Recent Accomplishments

- Standard Setting and Publications
 - [Private Company Council – 2024 Annual Report](#)
 - FASB Staff Educational Paper – Topic 606: Presentation and Disclosure of Retainage for Construction Contractors
 - ASU 2025-05: Financial Instruments – Credit Losses (Topic 326): Measurement of Credit Losses for Accounts Receivable and Contract Assets
- Research and Working Groups
 - Research on debt modifications and extinguishments
 - Working group on simplifying lease accounting

FASB's Private Company Council

PCC Agenda Actions & Priorities

March 2025 Meeting

- Prioritized preliminary research on:
 - Weighted-Average Disclosures
 - Short-Cycle Manufacturing
 - Subjective Acceleration Clauses
 - Interest Method

June 2025 Meeting

- Continued research on:
 - Subjective Acceleration Clause
 - Interest Method
 - Lease Accounting Simplifications
- Discontinued research on:
 - Weighted-Average Disclosures
 - Short-Cycle Manufacturing

September 2025 Meeting

- Continued research on:
 - Lease Accounting Simplifications
 - Subjective Acceleration Clauses
- Paused research on Interest Method

Conversations You Should Be Having



What Is on the Horizon

- AI – Speed of evolution is increasing. Strategy is important to keep pace with industry leaders.
- Digital assets – Educate yourself and define your strategy now. Failing to prepare is preparing to fail.
- Emerging technologies – Internal controls are critical.
- FASB's ASU 2023-09 on improvements to income tax disclosures is to be adopted by calendar year public business entities for this year-end, *i.e.*, December 31, 2025.

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- [Why Your Business Should Care About Stablecoins](#)
- [A GENIUS Act Playbook: Ways Financial Institutions Can Integrate Payment Stablecoins](#)
- [How AI Is Quietly Rewriting Finance Rules for Midsize Enterprises](#)
- [2025 AICPA & CIMA Conference on Banks & Savings Institutions and Conference on Credit Unions: Highlights From Forvis Mazars](#)
- [Inside the OBBBA's Tax Provisions \(podcast\)](#)
- [2025 Annual Higher Education Outlook Update](#)
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Thank you!

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