WEBINAR

# FORV/S



December 12, 2023

## Agenda

- Introductions
- Looking Back
- Lessons Learned
- Measuring Performance
- Growth Strategy
- Talent Acquisition & Retention
- Succession Planning/Exit Strategy

### **Meet the Presenters**



Davy Parsons

Director

davy.parsons@forvis.com



Ryan Peterson

Managing Director

ryan.peterson@forvis.com



## **Looking Back**

- Global pandemic
- Economic contraction
- Supply chain disruption
- Dynamic regulatory environment
- Expedited decision making
- The Great Resignation
- Changing work preferences
- Volatile inflationary period

#### **Lessons Learned**

- Proactive not reactive
- Communication
- Adaptability
- Digital transformation
- Doing more with less
- Employee well-being
- Building the proper team
- Financial preparedness

### **Systems & Process**

- Systems requirements
  - Cloud-based
  - Automated
  - Optimizing technologies/applications
  - Integration
- Process
  - Carefully designed
  - Virtual
  - Efficient



### **Growth Strategy**

- Depth of resources & operational efficiency
- Buy vs. lease
- Bank debt vs. private capital
- Market considerations
- Reinvest/Reserve
- Customer experience
- Monitoring & evaluation



## **Talent Acquisition & Retention**

- Flexibility with expectations
  - Work arrangements (locations & hours)
- Skill match
- Think outside the box
- Compensation & benefits strategies
- Discovering motivation
- Greater autonomy & empowerment
- Team feedback

## Succession Planning/Exit Strategy

- Maintaining control
- Assess desired outcomes
- Set goals & expectations
- Formalize & track progress
- Development of key resources
- Pivot when necessary
- Remain accountable



## Questions



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## Thank you!

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